

About this report

This report provides an analysis of the digital experience of smartphone users in Europe and the USA. It uses consumer survey data to analyse mobile customers' usage of traditional and digital channels for sales and support interactions. It also provides detailed analysis of the impact of self-care apps on customer satisfaction.

The survey was conducted in association with Dynata between August and September 2021. The survey groups were chosen to be representative of the internet-using population in Europe and the USA. We set quotas on age, gender and geographical spread to that effect. There were a minimum of 1000 respondents per country (2000 in the USA).

KEY QUESTIONS ANSWERED IN THIS REPORT

- What are the main channels used by different customers to interact with mobile operators? What is the split between traditional and digital channels?
- What are the different combinations of sales and service channels used by consumers and how do these vary by operator and country?
- Which operators have the highest penetration of digital channels such as self-care apps?
- How does the channel mix relate to key customer satisfaction metrics such as Net Promoter Scores (NPSs)?



GEOGRAPHICAL COVERAGE

Western Europe (WE)

- France
 - Germany
 - Ireland
 - Italy
 - Spain
- Sweden
- Uł

Central and Eastern Europe (CEE)

- Poland
- Turkey

North America (NA)

USA



WHO SHOULD READ THIS REPORT

- Strategy executives and managers who are interested in improving the customer experience within telecoms operators, understanding the drivers of change and the impact of digital experience initiatives on customer satisfaction.
- Market intelligence and research executives in service providers that are responsible for understanding end-user trends and supporting business units in identifying and addressing new opportunities.
- Equipment/device manufacturers and software providers that want to identify end-user trends in service and support, and help their operator customers to improve their ability to address opportunities.



Executive summary

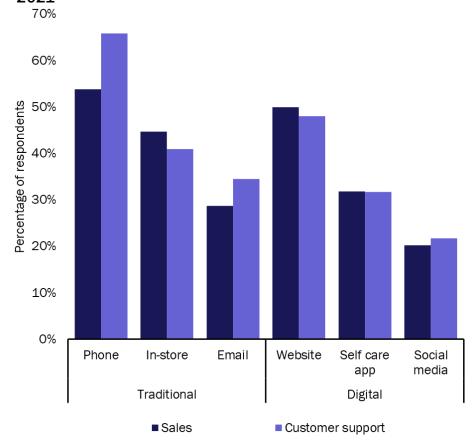
The increase in digital channel penetration was limited, but consumers who already used such channels relied on them more-heavily in 2021 than they did in 2020.

Digital channel use remained at 2020 levels (+/- one or two percentage points (pp) only) in 2021, suggesting that the behavioural changes experienced during the pandemic have normalised. Websites continue to be the second-most-used sales (50% of respondents) and customer support channels (48%), behind the phone/contact centre. Significant variations remain between countries. For example, consumers in Spain show a strong preference for the phone as a channel for interacting with their mobile operator.

Penetration of self-care apps varies by both country and by operator. Some operators have penetration levels that exceed 40%, although in general operators in Europe and the USA lag behind operators in Asia in terms of app adoption and engagement.

Penetration of digital channels has flattened, but results show increased engagement with channels, notably for self-care apps, which are establishing themselves as major touchpoints for customers. Indeed, we found a strong relationship between satisfaction with self-care apps and NPS. Survey data can be used to track progress of digital experience initiatives with a few operators leading the way with best practice.

Figure 1: Communication with a mobile service provider for sales and customer support, by channel, Europe and the USA, 2021¹



Source: Analysys Mason



¹ Please refer to the methodology and panel information section for the sample size and relevant survey questions.





Executive summary

Analysis

Methodology and panel information

About the authors and Analysys Mason



About the authors



Stephen Sale (Research Director) directs Analysys Mason's consumer research, which covers consumer mobile, fixed, convergence, digital services and video/entertainment markets. His specialist areas are mobile operator strategies, customer experience and telecoms growth opportunities. He has extensive experience in advising senior executives on strategic issues and speaking at – and chairing – conferences. Before joining Analysys Mason in 2004, Stephen worked in the industry on areas that include VoIP, next-generation service architecture and broadband access. He has a degree in economics and an interdisciplinary MRes from the University of London.



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We are experts in the telecoms, media and technology sector



Strategy

Corporate growth strategy Business unit strategy Infrastructure strategy



Transformation

Business transformation
Digitalisation
Operational excellence
Data, BI, steering and insights
Change and programme
management





Transaction support

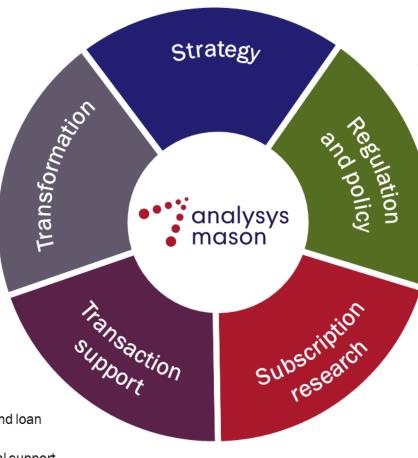
Commercial due diligence and market review

Technical due diligence

Post-merger integration

Periodical business monitoring and loan technical advisory

Opportunity scouting and pre-deal support



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Regulation and policy



Network and platform

Public sector broadband intervention Accelerating digital transformation of society

Price controls and cost modelling

Regulatory accounting

Regulatory benchmarking

and analysis

Spectrum management

and policy

Expert witness and litigation

support

Postal regulation and policy

Subscription research



DataHub and Regional Markets

Consumer Services

Operator Business Services and IoT

Applications

SMB IT Channels and Forecasts

Cloud

Networks



Our research programmes



Consumer Services programmes

Fixed Broadband Services

Mobile Services

Fixed-Mobile Convergence

Smart Devices

Future Comms

Video, Gaming and Entertainment

Digital Services



Networks programmes

Next-Generation Wireless Networks Wireless Infrastructure Strategies Fibre Infrastructure Strategies

Operator Investment Strategies



Applications programmes

Network Automation and Orchestration

Customer Engagement

Monetisation Platforms

Digital Experience

Automated Assurance

Service Design and Orchestration

Software Forecast and Strategy

Telecoms Software Market Shares



Cloud programmes

Cloud Infrastructure Strategies Data, Al and Development Platforms Edge and Media Platforms



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Operator Business Services and IoT programmes



Large Enterprise Strategies SME Strategies IoT and M2M Services Private Networks



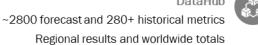


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Operator historical data



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Strategy

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Regulation and policy

Network and platform Public sector broadband intervention

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Transformation



Business transformation
Digitalisation
Operational excellence
Data, BI, steering and insights
Change and programme management
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