



#### **GenAl in the network:**

# CSP progress in adopting GenAl for network operations

A CSP benchmarking study

#### **Executive Summary**

Al and GenAl capabilities are becoming crucial for communication service providers (CSPs) to achieve their strategic business and operational objectives, including digital transformation, service innovation and monetization and customer retention.

GenAl adoption is increasingly expanding within CSPs' network operations, evolving from experimentation to real-world implementations to support operational automation, network, and cloud modernisation, and to enable the transformation to new service and business models.

Google Cloud partnered with Analysys Mason in a study to evaluate the progress of GenAl in network operations, examining CSPs' use case priorities, implementation strategies, challenges, best practices, and organisational transformation efforts to support their GenAl initiatives.

This report showcases the main findings from the online survey and CSP interviews.

		CSP profile		
Geography		(' <u>A</u> ')	Operates a mobile network	93%
Asia-Pacific	30%	ميكن	Operates a fixed network	60%
Western Europe	25%	Š	>USD1 billion in	58%
North America	21%	•	revenue	
Central and Eastern Europe	17%	Respondent profile		
Middle East and North Africa	5%	•	CTO/CTIO or deputy CTO/CTIO	41%
Sub-Saharan Africa	2%	•	Head of networks / network operations	38%
98 respondents in total		•	Head of new technologies and/or (network) Al	21%

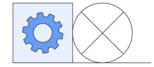
#### **Key findings**



#### Journey to GenAl in the network

- Improving customer experience through more optimized and efficient networks is CSPs' top priority.
- Most CSPs are still in the early stages of adopting GenAl in the network but trailblazers are emerging to lead the way toward commercial deployments.
- Hybrid cloud is the predominant choice for deploying CSPs' GenAl platforms.

Only 14% of CSPs have reached the technological and organizational maturity to set them on the path to large-scale operationalization of GenAl in the network.



#### **Priority use cases**

- Radio access network (RAN) and mobile core are the primary domains for GenAl use cases.
- While most implementations remain experimental, use cases like knowledge assistants for field operations, radio spectrum optimization, and automated test case generation are advancing to the early commercial stage.

82% of CSPs are trialing or using GenAl in at least one network operations area today, with 9% planning to do so within 2 years.



#### **Next steps for progress**

- The pace of GenAl adoption is strongly influenced by CSPs' investments and progress in organisational readiness.
- Employee skillsets to build, customise and manage GenAl models and use cases is the top organisational challenge.
- Data siloes and limited access to consistent, relevant data remains a barrier to successful implementations.

80% of CSPs struggle to achieve the expected accuracy from GenAl models, limiting use case scalability and ROI.

#### **CSP GenAl maturity index for networks**

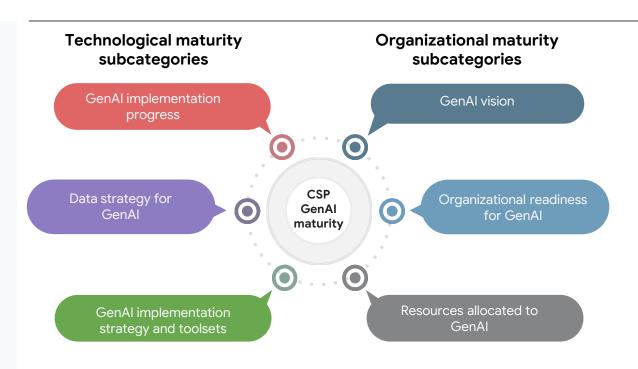
## The GenAl maturity index for networks assesses CSPs' overall readiness and progress in adopting GenAl for the network

#### **Technological maturity**

- GenAl implementation progress: What are CSPs' timelines for implementing GenAl use cases?
- Data strategy for GenAl: Is high-quality, wellgoverned data available to support GenAl use cases?
- GenAl implementation strategy and toolsets: How sophisticated are CSPs' approaches to implementing GenAl?

#### **Organisational maturity**

- GenAl vision: How ambitious and immediate are CSPs' GenAl plans?
- Organisational readiness for GenAl: Do CSPs' people, processes and organisations support GenAl adoption?
- Resources allocated to GenAl: How much time and money is allocated to GenAl?



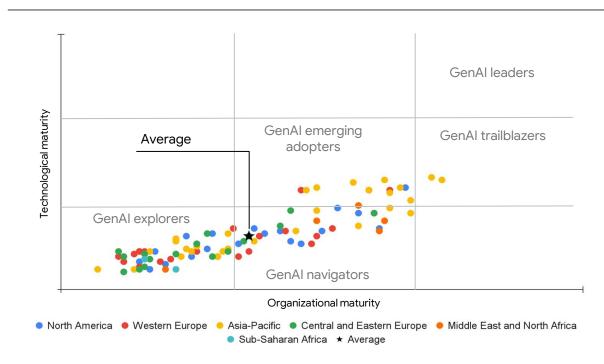
## CSPs are at an early stage of GenAl adoption in the network but some are leading the way to large-scale operationalization

**52%** of CSPs are in the **GenAl explorers** category, still exploring GenAl in the network but yet to make major strategic or investment decisions.

**34%** of CSPs are in the **GenAl navigators** category, experimenting with GenAl in a few use cases and starting to establish a strategy and allocate resources.

**GenAl emerging adopters (12%** of CSPs) are using GenAl to a limited extent to support some network operations but need to improve organisational readiness to overcome barriers to scaling up.

Two Asia-Pacific CSPs are **GenAl trailblazers**-similar to emerging adopters in implementation progress, but their stronger vision, robust data strategy, and greater investment in skillsets and capabilities position them to advance more quickly.

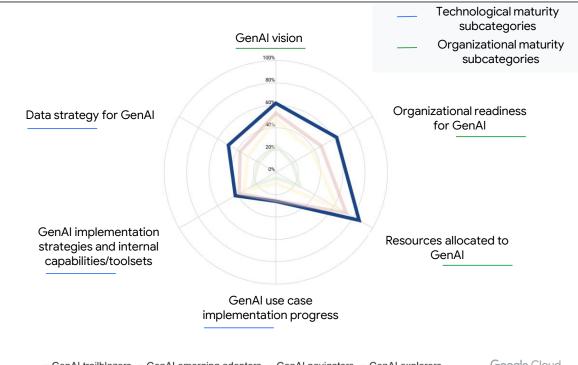


## GenAl trailblazers are advancing both technically and organizationally, preparing to bring GenAl into production

The **GenAl trailblazers** have a strong vision and C-level support to adopt GenAl in multiple network domains as well as for cross-domain use cases, with high confidence in ROI. This allows them to make significant investments in the technical and operational skills for GenAl.

They are more advanced in data strategy but not fully ready yet, as they are building common data platforms to support multiple use cases while implementing data governance and security measures.

The trailblazers have either a Centre of Excellence (CoE) dedicated to GenAl or one for general Al initiatives, fostering Al/GenAl skills and expertise across their organisations.

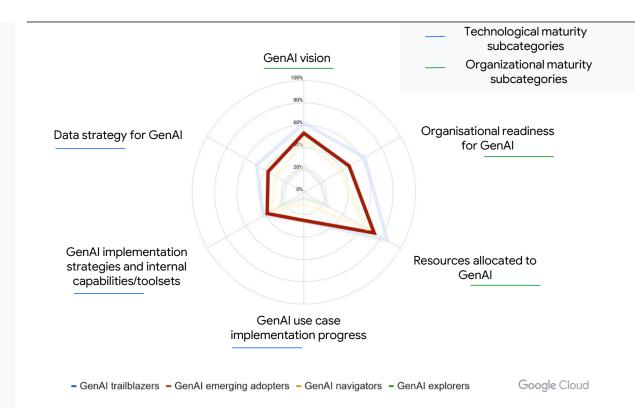


## The emerging adopters need to address a skillset gap and their data strategy to advance GenAl in the network

The **GenAl emerging adopters** are primarily CSPs from Asia-Pacific and Western Europe, with one from North America. While they match the trailblazers in GenAl vision and adoption, their organisational change is progressing more gradually.

These CSPs have C-level support and budget but are still early in re-skilling employees and attracting data science and GenAl talent, often relying on vendors to fill these gaps. Some find ROI more challenging than trailblazers, potentially slowing their progress.

They are advancing their data strategies to support GenAI but still lag trailblazers in overcoming data siloes.

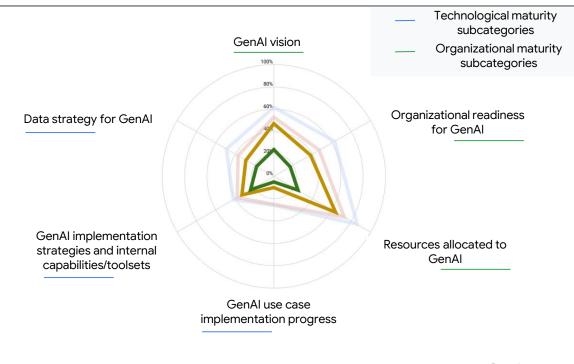


Source: Analysys Mason GenAl in the Network Survey March 2025

#### 86% of CSPs are either GenAl navigators or explorers, assessing the technology and network use cases before major investments

GenAl navigators are focusing on assessing the technology's value across multiple operational areas with proof-of-concepts (PoCs)/trials to identify key use cases for near-term investment. However, more advanced CSPs in this group are starting to develop implementation strategies, dedicate more resources and invest in both operational and organizational transformation.

**GenAl explorers** are at an early stage of GenAl adoption in the network, with most conducting small, tactical PoCs in a single or a few areas, and are yet to develop a well-defined vision or strategy for GenAl in the network.



### CSP GenAl strategies for the network

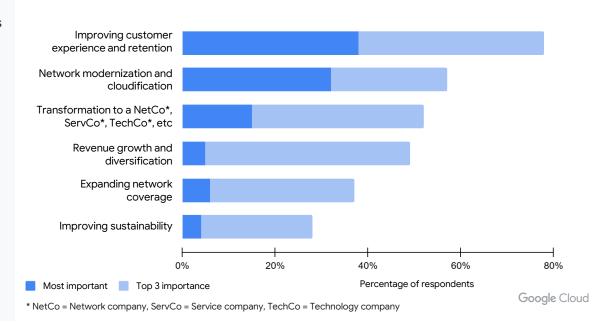
## CSPs view GenAl as a strategic technology within the network to enhance customer experience and drive transformation

GenAl's potential to deliver quality-ofexperience (QoE) improvements through more personalised services and reliable, optimized networks positions it in CSPs' minds as a cornerstone for business objectives such as improved customer retention and more efficient and monetizable networks.

Many CSPs see GenAl as a key enabler of:

- Autonomous, cloud-based network transformation initiatives (57% of CSPs).
- The transition to new business models like NetCo/ServCo and their evolution into more digitally driven organisations (52% of CSPs).

Q. Please rank the importance of GenAl to your organization for achieving the following network strategic objectives



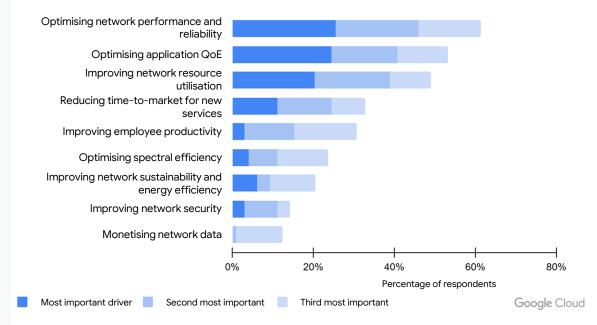
Source: Analysys Mason GenAl in the Network Survey March 2025

## GenAl is evolving from being a productivity tool to becoming a key technology underpinning network operations

CSPs view GenAl as much more than just an employee productivity improvement tool within the network.

The majority of CSPs are investing in GenAl to embed the technology deeply into the network operations to support automation of workflows; thereby enhancing both network and application performance, increasing network reliability, and optimizing resource utilization.

#### Q. Please select the top 3 drivers for investing in GenAl for the network domain



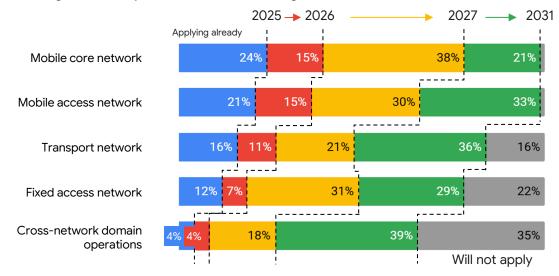
## CSPs are prioritizing mobile core and RAN for GenAl in the network and plan to extend it to other domains in the near term

**24%** of CSPs are already applying GenAI in the mobile core network and an additional **53%** are planning to adopt it in the next 2 years.

The mobile access network is also a top priority for GenAl use cases, with 21% of CSPs having deployed the technology and another 45% expected to do so within 2 years.

The maturity index leader has already implemented GenAl across mobile core, mobile access, and transport networks. Alongside another GenAl trailblazer, they are planning to move beyond domain-specific implementations to support cross-network domain operations within the next 2 years.

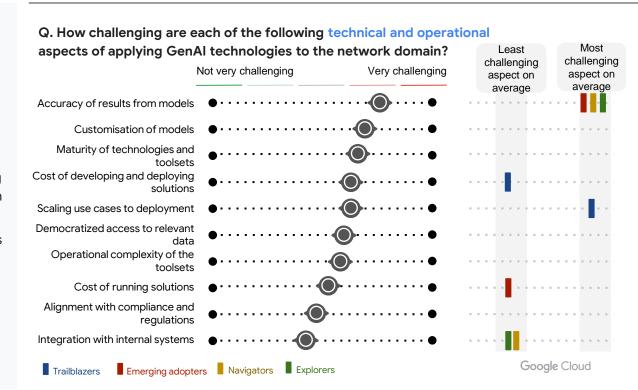
#### Q. What is your organization's timeline for applying GenAl technologies to the operations of the following network domains?



## Model accuracy is the biggest technical challenge for CSPs, with four out of five struggling to achieve expected results

**80%** of CSPs find it difficult to achieve the expected accuracy from GenAl models, hindering use case scaling and ROI.

- Many CSPs, including emerging adopters, navigators, and explorers, have yet to fully address the data requirements for GenAl, which significantly affects result accuracy.
- CSPs also report challenges in customizing models to meet their specific needs, which affects accuracy.
- While 57% see the technology and tools as immature, customization and accuracy issues also arise from limited in-house skills. Trailblazers, however, don't view accuracy as a major challenge and can customize models internally.



Source: Analysys Mason GenAl in the Network Survey March 2025

## CSPs face challenges in GenAl skillsets, ROI, and budgets, but strong C-level and vendor support should help alleviate them

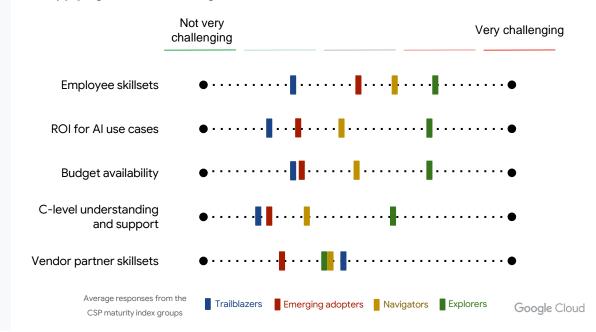
CSPs feel generally confident in managing the organizational challenges of adopting GenAl in the network, despite the technology and its adoption being in its early stages.

 Only one area (employee skillsets) is rated as a major challenge by more than 50% of CSPs.

Employee skillsets is the area where CSPs struggle the most, as many are still in the process of developing in-house expertise in data science, GenAl, and other related fields.

**44%** of CSPs, mainly GenAl navigators and explorers, consider ROI a major challenge, which in turn affects budget availability and investment in organizational transformation.

Q. How challenging are each of the following organizational aspects of applying GenAl technologies to the network domain?



### GenAl use case adoption in the network

## The Al adoption journey in the network is well underway for CSPs; GenAl is now a key catalyst for 82% of them

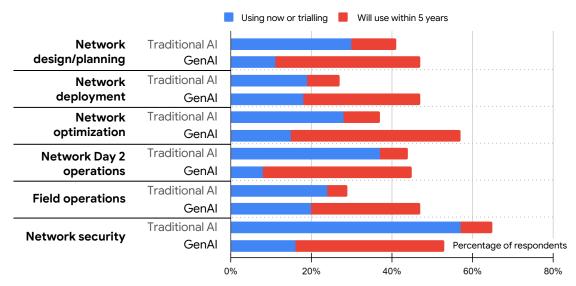
Al in network operations is not new. **99%** of CSPs are trialling or using traditional Al \* technologies, such as predictive Al, in at least one network operations area.

 Security (58%), Day 2 operations (38%) and design and planning (30%) are the top areas for these Al investments.

GenAl and LLMs are now accelerating CSPs' Al activities and investments in the network.

- 82% of CSPs are trialling or using GenAl in at least one network operations area today, with 9% planning to do so within 2 years.
- 67% of CSPs that are not trialling or using GenAl today are Tier 2 or 3 CSPs.

Q. When does your organization plan to implement traditional AI or GenAI use cases to each of the following network operation activities?



<sup>\*</sup>Traditional AI refers to systems outside GenAI that analyze and interpret existing data to make predictions, decisions or classifications for narrow problem domains. These technologies use small, task-specific models.

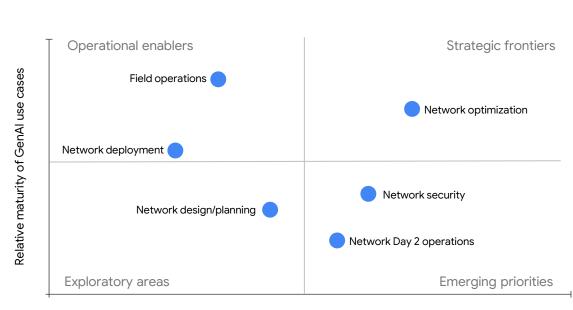
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## Network optimization is the top priority for GenAl adoption; field operations is also emerging as one of the fastest advancing areas

CSPs are most advanced in GenAl use cases for **field operations** (e.g., knowledge assistants for technicians). Together with **network deployment** (e.g., testing and validation), they see these as key enablers for more efficient operations.

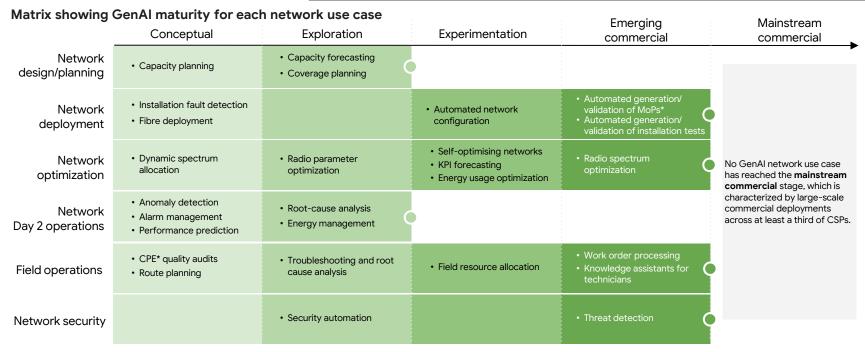
GenAl use cases for **network optimization** are CSPs' top strategic priority, with significant progress in adoption. RAN optimization use cases are particularly popular, including energy management, dynamic spectrum usage, and self-healing/self-optimization capabilities.

CSPs also place strong focus on security and Day 2 operations but these are still maturing.



Relative strategic importance of applying GenAl

## Several GenAl use cases for the network are advancing from trials/PoCs to the commercial deployment stage



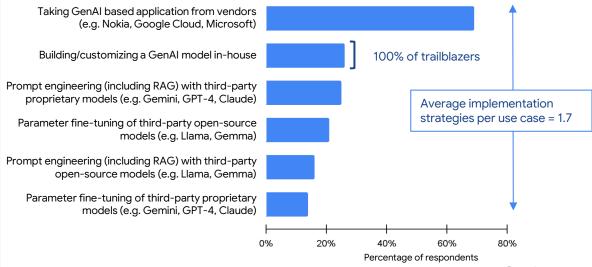
# Strategies for implementing GenAl in the network

#### CSPs are mainly using vendor applications for network-related GenAl use cases but want the flexibility to customize the models

CSPs are exploring a mix of approaches to implement their highest-priority GenAl use cases in the network, often combining vendor-provided applications with DIY methods.

Primarily, CSPs rely on applications from their network or IT/cloud/analytics vendors that come with embedded GenAl capabilities and business logic, as this offers a simpler, faster time-to-market solution. However, they also seek to customise the models using techniques such as fine-tuning and prompt engineering to better align the applications with their specific requirements.

Q. How is your organization implementing/planning to implement GenAl capabilities for its most impactful/highest priority network-related GenAl use cases?



Source: Analysys Mason GenAl in the Network Survey March 2025

\*RAG = Retrieval Augmented Generation is an Al framework that enhances responses by retrieving relevant external data before generating outputs, improving accuracy and contextual relevance.

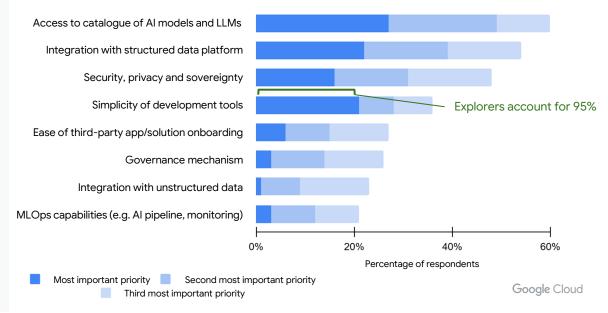
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## CSPs choose their GenAl platforms based on ease of access to LLMs and integration with data platforms

Network operations have diverse demands due to varying complexities and objectives. For example, recommendations for traffic management or dynamic allocation of resources can benefit from models that work with just textual data while use cases enabling field operations may require multi-modal capabilities, using data in multiple formats.

As such, CSPs are looking to deploy a common GenAl platform with access to a broad catalogue of models to deploy the most suitable model for each use case.

CSPs prioritize structured data integration, but the underlying data platform should support both structured and unstructured data assets. Q. What are your organisation's top 3 priorities when selecting an AI / GenAI platform to support network operation use cases?



## Hybrid cloud is the predominant deployment choice for CSPs' GenAl platforms for network operations

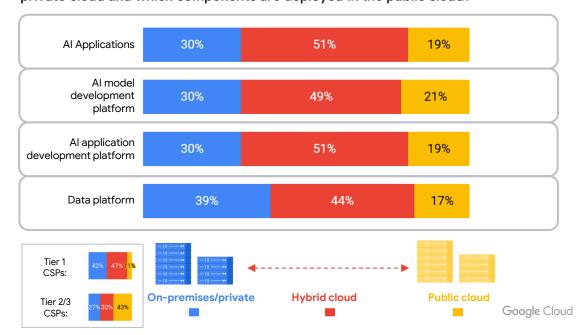
The majority of CSPs are deploying their GenAl platforms for network operations use cases in hybrid cloud environments, usually with a larger share hosted in private clouds than in public clouds.

CSPs show a stronger preference for keeping data platforms on-premises/in a private cloud compared to other components of the GenAl stack.

 While 30% of CSPs favour a private cloudonly approach for most components, this increases to 39% for data platforms.

Tier 2/3 CSPs favour public cloud more than Tier 1s – on average, **43%** of them are opting for a public-cloud only deployment model.

Q. Which components of your Al/GenAl stack are deployed on-premises/in a private cloud and which components are deployed in the public cloud?



Source: Analysys Mason GenAl in the Network Survey March 2025

# Organizational readiness for GenAl in the network

## Increasing organizational alignment in GenAl indicates potential for rapid progress, but further efforts are still required

53% of CSPs ranked C-suite support for GenAl in the network as the least challenging, indicating strong leadership backing. They also believe that their current and targeted use cases will have significant commercial impact. This early alignment between technology and business may signal fast-approaching progress in GenAl adoption in the network.

However, many CSPs still have substantial work to do in organizational transformation, including initiatives to enhance GenAl skillsets, foster cross-organisation collaboration, and address cultural barriers to disruption. Developing a robust business case to justify these investments will be a crucial catalyst for progress.



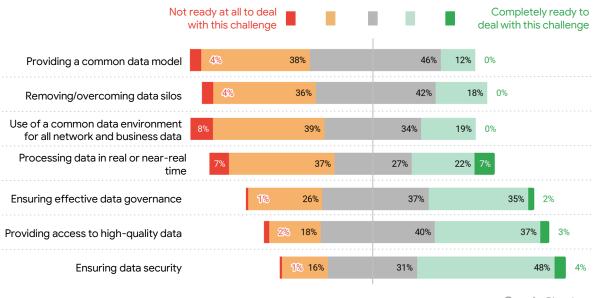
Source: Analysys Mason GenAl in the Network Survey March 2025

## A common data platform strategy is emerging as an essential prerequisite for advancing GenAl in the network

CSPs are making progress in meeting data requirements for network-related GenAl use cases. However, data silos and near-real-time processing-related challenges are prevalent across all operators. Issues with the accuracy of model results suggest further improvements are still necessary.

Many CSPs have already started undertaking data modernization projects, but the demand for GenAl is now accelerating these efforts. Advanced CSPs, including trailblazers and emerging adopters, are in the process of transitioning to common data platforms and implementing robust governance and security measures.

#### Q. Please rank your organization's network data strategy in terms of how it has prepared your organization to deal with the following data-related challenges

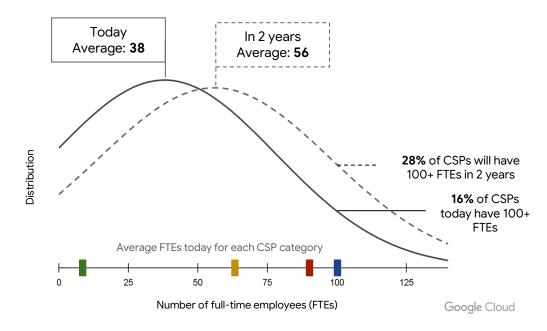


### The substantial resources dedicated to GenAl in the network reflect CSPs' strong commitment to its development and adoption

CSPs, particularly trailblazers and emerging adopters, are dedicating significant internal resources to support their GenAl activities in the network.

 The average number of FTEs involved in network-related GenAl projects is planned to increase from 38 FTEs today to 56 FTEs over the next 2 years.

It should also be noted that it is not just about the sheer number of resources; the skills and capabilities of these resources are equally important. CSPs will need to invest in GenAl expertise and, where necessary, partner with vendors to ensure efficiency in their networkrelated GenAl initiatives. Q. How many full-time employees (FTEs) does, and will, your organization allocate to design, develop and implement AI and GenAI use cases for the network domain?



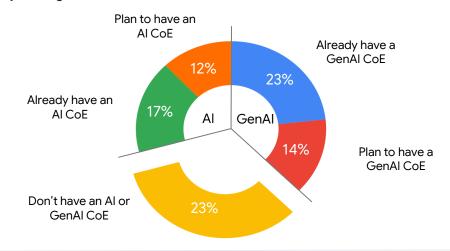
### Most CSPs recognize the importance of a 'Center of Excellence' to advance GenAl in the network

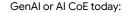
The GenAl maturity index for networks indicates that establishing a center of excellence (CoE) enhances CSPs' organisational readiness for GenAl in the network, as demonstrated by trailblazers and advanced emerging adopters.

Most CSPs acknowledge that a CoE that is focused on tracking and establishing best practices, policies, and common toolsets can accelerate progress toward their GenAl objectives in the network.

 Currently, 40% of CSPs have a CoE for Al or GenAl, with an additional 26% planning to create one.

#### Q. Does your organization have an Al or GenAl center of excellence (CoE)?





Trailblazers:

100%

Emerging adopters:

92%

Navigators: 82%

Explorers: 0%

Google Cloud

#### Recommendations

#### **Recommendations for CSPs**

A C-level-supported GenAl adoption plan with a robust data strategy, organizational transformation, and strong vendor partnerships, will help CSPs to overcome challenges to large-scale implementation and ROI.



Identify network-related GenAl use cases that align most closely with business objectives and organizational readiness, and can deliver strong, near-term ROI

With a long-term strategy and roadmap in place, focus on early-win use cases that align with existing capabilities, deliver near-term results, and enable incremental expansion across broader network operations.



Transform organizational structure, processes and skillsets

Make significant investments in upskilling and reskilling initiatives, recruit GenAl talent, and establish or enhance a Centre of Excellence to drive best practices in implementation and governance across the organization.



Develop a robust data strategy and position it at the core of all network Al and GenAl initiatives

Develop a common data architecture and platform that mitigates siloed data environments, supports diverse network AI, and GenAI use cases, and ensures well-governed yet democratised access to clean, consistent, and relevant data.



Choose suitable strategic vendor partners to help with the network-related GenAl journey

Seek partners with extensive Al and data expertise who can offer solutions and services to support diverse GenAl use cases in the network, a broad range of LLMs and toolsets, and flexible operations in a hybrid cloud environment.

#### End